

Daily Control

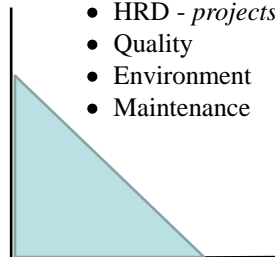
Team

- Daily control Boards (KPI's)
- Control limits
- Problem solving (c4)
- Visual management (X, Δ , 0)

Hoshin Kani

Project Team

- Cost
- Operations - *logistics*
- Safety
- HRD - *projects*
- Quality
- Environment
- Maintenance



DNA

C

R

F

- System based on respect for people
- Hierarchy and Authority



Problems

C

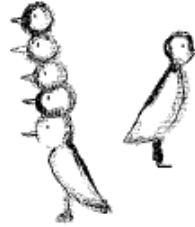
R

F

- Hollow logs
- Fire fighting
- Lack of data
- Problem solving skills
- Decision making processes



- Taken 18 months
- Move past the tools
- Data/ Data/ Data
- Stop a fire
- Talk Time



Never doubt that a small group of thoughtful committed people can change the world. Indeed it's the only thing that ever has.

*Margaret Mead
Writer, speaker, educator*